Human services mission:

to carry out culturally sensitive services that promote the physical, mental, spiritual, social and economic well-being of individuals, families and communities

Community development mission:

to carry out community-based development that improves the quality of life and contributes to the revitalization of urban communities

Model Cities of St. Paul, Inc
Model Cities Community Development Corporation
Model Cities Enterprises
Model Cities Families First, LLC
Model Cities Properties
Model Cities Sankofa, LLC
MCASA, LLC

Cover Artwork
Model Cities BROWNstone
Peter Kramer, Principal
Roarke Kramer Kosowski Design

Model Cities’ Programs and Services
Promoting Dignity, Empowerment and Independence

For more than 40 years, Model Cities has offered programs and services that lift people out of distressing, degrading and often oppressive conditions. For many of the individuals and families served, their life stories reflect, frequent life crises, substance abuse, unresolved mental health issues, domestic violence, neglect and homelessness. The stress of these issues often contributes to limited access to basic needs (e.g. food, housing, health care); an inability to safely care for their children; limited education; and long-term unemployment.

With a network of community-based partners, Model Cities provides a full range of comprehensive, and culturally competent client support services. These connections with professional service providers maximize the quality of life and economic self-sufficiency of the families we serve. In 2009, 1,185 people received supportive housing services, intensive home-based support services, targeted case management, and healthy youth development services. Seventy-three percent of the clients were African American; fourteen percent were white; and thirteen percent were multiracial, native African, American Indian and Asian.

Housing Services
For Model Cities, supportive housing offers homeless families a stable place to live and case-managed services that promote dignity, empowerment and independence. In 2009, 88 homeless families (225 individuals) were provided supportive housing services:

Families First Supportive Housing - permanent supportive housing for homeless single parents with dependent children. The majority of families come from shelter or transition housing and needs support for mental health issues, chemical dependency and domestic violence;

Sankofa - supportive housing for homeless youth and young adults (ages 17-25) who are pregnant or parenting a child under the age of 3 years old. Seventy-three percent of these young parents have experienced multiple episodes of homelessness; and

The ROOF Project - a collaboration between Model Cities and the Wilder Foundation that provides transitional housing with supportive services to homeless families.

Research has shown that supportive housing has positive effects on housing stability, health, and employment. It improves the mental health of residents and reduces active substance abuse. For this reason, families residing in Model Cities’ supportive housing receive comprehensive services including case management, chemical and mental health services, primary health care, educational and employment services.

Families First program participant
Family Support Services
Ramsey County Community Human Services reports that the county’s residents of color are over-represented in the human services population. Across all of the county’s social and financial services programs serving children, adults and families, at least 53 percent (of the projected 495,320 for 2010) are persons of color.

African American children represent only 17% of Ramsey County’s population but 39% of children identified in child maltreatment reports are African American. To address this racial disparity and respond to the emotional and social disconnect of families, Model Cities offers three levels of home-based family support services:

**Families First Crisis Intervention** - focuses on single or recurrent problems that are overwhelming or traumatic. Families receive immediate assessments, crisis counseling and necessary follow-up to promote resolution.

**Family Assessment Response** - a mandated alternative to traditional child protection services. Case managers work with families to insure the safety of children, help preserve the family, and prevent child maltreatment.

**Family Community Partnership** - a voluntary program that assists low-income families with dependent children identify community resources to meet their basic needs.

According to the Minnesota Department of Health (September, 2009) federal estimates indicate that approximately 40,726 of Minnesota children ages 8-17 have serious emotional disturbance. In response, Ramsey County Community Human Services offers targeted case management through contracts with Model Cities and other community-based organizations. In 2009, Model Cities’ Family Support Programs served 960 individuals.

**Children’s Mental Health Case Management** serves families who have children with emotional and behavioral disturbances. Case managers assess, plan and monitor mental health services and support for the children and their families. Our case managers provide individual, group and family interventions in schools, homes and in the community. Our **Youth Enrichment Services** provides youth ages 13-18 with positive community-based programs and activities.

Sankofa community room serves as an area for families to participate in educational workshops, computer skills training, group sessions and personal empowerment workshops.

This includes academic enrichment, leadership development, career and college exploration, socialization and cultural activities. In 2009, we began piloting new youth services that cater to high risk youth involved in juvenile corrections. The **Juvenile Detention Alternative Initiative (JDAI)** is a collaborative effort between Ramsey County Community Corrections and community-based organizations to provide short-term community-based alternatives to detention. Youth involved in the juvenile justice system are often inappropriately detained. This often has a long lasting negative consequence to both public safety and youth development. We believe that youth involved in the juvenile justice system should have the opportunities to develop into healthy, productive adults. For this reason, as a part of the JDAI pilot, Model Cities also operates an Evening Learning Center (ELC) that offers structure programming, skills in anger management, conflict resolution and health and wellness.

Model Cities also coordinates the JDAI Community Coach Collaborative for Ramsey County. This multi-agency partnership utilizes trained coaches to provide short-term, individualized supervision to youth in a community-based setting. The coaches are in contact with youth on a daily basis to encourage completion of probation conditions as well as connect them with resources aimed at minimizing the risk of reoffending.

With more than 40 years serving the community, Model Cities has demonstrated its strong commitment to meeting the needs of multi-stressed families. Our programs are designed to improve the health of children, increase family self-sufficiency, and reduce barriers to the delivery of comprehensive social services.

**Homeownership training and counseling**
One key to success is information. Through our homebuyer education class and pre-purchase counseling, we provided 180 families in 2009 the basics to becoming a successful home buyer. Purchasing a home is one of the biggest investments anyone will ever make. So our goal is to empower families to take that big step. The eight hour classes are full of information to unlock the secrets to home ownership and erase the fear of the mortgage loan process. The one-on-one counseling looks deep into spending behavior and assists in developing a plan toward credit worthiness. The services are designed to take families through each step of the home buying process, from budgeting through completing a loan application, all the way to closing on the sale of a home.
2009-2010
Board of Directors

Bivens, Karen
Green, Francis (Vice Chairperson)
Hall, Rickey
Hardy, Shawntera*
Hawkins, Beverley Oliver, Ph.D (Secretary and CEO)
Haulcy, Dianne (Treasurer)
Huckleby, Alicia
Kinney, Sarah* 
May, Peter
Moran-Stewart, Rena
Oliver, Judith*
Snedeker, Karen (Chairperson)
Stone, George
Waterhouse, Jamie
* Terms expired in 2009

Staff

Gafu Guye (Facility Maintenance Technician)
David Maturen (Clerical Support)
Brenda Bailey (Director of Finance and Real Estate Development)
Beverley Oliver Hawkins, Ph.D. (Chief Executive Officer)
Kizzy Downie (Housing Services Manager)
Tom Krebs (Real Estate Development Manager)
Yumi Kayama, Ph.D. (Case Manager)
April Preston (Case Manager)
Walter Ta (Accounting Manager)
Houa Xiong (Associate Accountant)
Kesha Green (Case Manager)
Gillian Onyango (Property Manager)
Tamara Moore (Case Manager)
AnTonia Johnson (Case Manager)
Judith Aminmentse (Office Manager)
Thelma Hobson (Case Manager)
Romala Ohneswere (Case Manager)
Lynn Kedrok (Case Manager)
Jamar Esaw (Y.E.S Counselor)
Babette Jamison (Director of Programs and Services)
Judy Lindahl (Case Manager)
Jabari Barner (JDAI Counselor)
Roxanne Cornell (Family Support Services Manager)
Nene Matey-Keke (Project Manager)
Rosie Thomas (Clerical Support)
Deviola Wilson (AMERI Corp Intern)
Irene Njoroge (Administrative Assistant)
Kristine Gondek (Case Manager)
Annie Ohneswere (Director of Operations)
## Balance Sheet
### December 31

**Assets**
- Cash and Cash Equivalents: $618,781
- Investments: 95,980
- Receivables: 292,483
- Property and Equipment (net): 7,165,325
- Other Assets: 63,815
- **Total Assets**: $8,236,384

**Liabilities & Net Assets**
- Mortgage & Note Payables: $6,180,163
- Accounts Payable: 101,417
- Security Deposits & Other Accrued: 203,204
- **Total Liabilities**: 6,484,784
- Minority Interest: 77,675
- **Net Assets**
  - Unrestricted Net Assets: 1,592,175
  - Temporarily Restricted: 81,750
  - Permanently Restricted: 0
  - **Total Net Assets**: 1,673,925
- **Total Liabilities and Net Assets**: $8,236,384

## Income Statement
### December 31

**Support & Revenue**
- Government Agencies: $1,192,041
- Foundations & Corporations: 392,381
- United Way: 420,294
- Earned Income: 717,329
- Loss on Investments: (960)
- Interest and Other Income: 65,193
- **Total Support and Revenue**: $2,786,278

**Expenses**
- Program & Client Services: $1,043,082
- Property and Facility Management: 383,126
- Economic & Community Development: 832,864
- Management and General: 494,760
- Fundraising: 15,919
- **Total Expenses**: $2,769,751

**Noncontrolling Interests**: 34,365

**Net Assets, Beginning of Year**: 1,623,033

**Net Assets, End of Year**: $1,673,925
Contributors

Corporations and Foundations

Ameriprise Financial
Carl and Eloise Pohlad Family Foundation
Ecolab Customer Service
Federal Home Loan Bank
Greater Twin Cities United Way
Larkin Hoffman Daly & Lindgren Foundation
Local Initiatives Support Corporation
McDonald's Franchise Food Systems
Sam's Club Foundation
The Home Depot
The Saint Paul Foundation
The Scoular Foundation
The Scoular Company
United Way San Diego
Wal Mart
Wells Fargo
Western Bank
Wilder Foundation-ROOF Project
Wuollet Bakery, Inc.

Organizations

Camphor Memorial United Methodist Church
Camphor United Methodist Women
Family Housing Fund
Girls Scouts of St. Croix Area
Hands on Twin Cities (Impact Now Volunteers)
House of Hope Presbyterian Church

Government

City of St. Paul
Minnesota Housing
Ramsey County Community Human Services
Ramsey County Community Corrections
US Department of Housing and Urban Development

Individuals

Ms. Alicia Davis-Neal
Ms. Alisa Craun
Ms. Annie Ohneswere
Ms. April Preston
Ms. Arnellia Allen
Dr. Arthur (M.D.) and Mrs. Martha Kaemmer
Ms. Babette Jamison
Ms. Barbara Jeanetta
Ms. Bella Hanson
Dr. Beverley Oliver Hawkins, Ph.D
Ms. Bonita Jellinek
Ms. Brenda Bailey
Ms. Brenda Bolar-Ford
Ms. Brenda Dean
Dr. Buffy Smith, Ph.D
Ms. Carol Morrison
Ms. Cynthia Lewis
Rev. Don and Dr. Carol Hargate, Ph.D
Ms. Ellen Hart-Shegos
Mr. Francis Green
Mr. Gafu Guye
Mr. George Stone
Mr. George and Mrs. Mabel Canty
Mr. Gilbert Marty
Ms. Gillian Onyango
Rev. Gloria Roach Thomas
Dr. Grace Warren, DDS
Ms. Hope Abrams
Mr. Houa Xiong
Ms. Jacqueline Laven
Dr. James Hart, M.D
Ms. Janet Howard
Ms. Janet Watchman
Ms. Janis Jones
Mr. Joel Weisberg
Mr. John and Mrs. Karyn Diehl
Mr. John and Mrs. Hilde Flynn
Ms. Judith Aminmentse
Ms. Judith Lindahl
Ms. Judith Oliver
Ms. Karen King
Ms. Karen Snedeker
Ms. Kesha Green
Ms. Kristine Kopp
Ms. Kristine Storbakken
Ms. Kizzy Downie
Mr. Larry and Mrs. Linda Shelton
Ms. Lobsang Lhamo
Mr. Louis and Mrs. Brenda Henry

Ms. Lynn Kedrok
Ms. Marcia Marek
Ms. Marcia Mills
Ms. Marvaleen Atlas
Ms. Mary Helen Cellander
Mr. Michael Sweeney
Dr. Nancy Walters
Mr. Nathaniel Abdul-Khaliq and Ms. Victoria Davis
Dr. Peter Kramer
Mr. Ray Wells
Ms. Rebecca Johnson
Ms. Renae Storbakken
Mr. Richard Faulkner
Mr. Rickey Hall
Mr. Robert Martin and Ms. Ann Bedford
Mr. Robert and Mrs. Roxanne Abbas
Mr. Robert Kramer
Mr. Robert Straughn
Mr. Ron and Mrs. Nancy Reed
Ms. Romala Ohneswere
Ms. Rosalind Robbins
Ms. Roxanne Robinson
Ms. Sarah Kiney
Ms. Sarah Kopp
Ms. Shawntera Hardy
Ms. Sherie Swanson
Mr. Steve Landberg
Ms. Thelma Hobson
Mr. Tommie and Mrs. Julie Braddock
Mr. Travis Greene
Ms. Valerie Sutphen
Mr. William and Ms. Linda Kos
Mr. Walter Ta
Ms. Yumi Kayama