

# Model Cities Annual Report 2009





## Human services

### mission:

to carry out culturally sensitive services that promote the physical, mental, spiritual, social and economic well-being of individuals, families and communities

## Community development

### mission:

to carry out community-based development that improves the quality of life and contributes to the revitalization of urban communities

Model Cities of St. Paul, Inc  
Model Cities Community Development Corporation  
Model Cities Enterprises  
Model Cities Families First, LLC  
Model Cities Properties  
Model Cities Sankofa, LLC  
MCASA, LLC

Cover Artwork  
Model Cities BROWNstone  
Peter Kramer, Principal  
Roarke Kramer Kosowski Design

# Model Cities' Programs and Services

## Promoting Dignity, Empowerment and Independence

For more than 40 years, Model Cities has offered programs and services that lift people out of distressing, degrading and often oppressive conditions. For many of the individuals and families served, their life stories reflect, frequent life crises, substance abuse, unresolved mental health issues, domestic violence, neglect and homelessness. The stress of these issues often contributes to limited access to basic needs (e.g. food, housing, health care); an inability to safely care for their children; limited education; and long-term unemployment.

With a network of community-based partners, Model Cities provides a full range of comprehensive, and culturally competent client support services. These connections with professional service providers maximize the quality of life and economic self-sufficiency of the families we serve. In 2009, 1,185 people received supportive housing services, intensive home-based support services, targeted case management, and healthy youth development services. Seventy-three percent of the clients were African American; fourteen percent were white; and thirteen percent were multi-racial, native African, American Indian and Asian.

### Housing Services

For Model Cities, supportive housing offers homeless families a stable place to live and case-managed services that promote dignity, empowerment and independence. In 2009, 88 homeless families (225 individuals) were provided supportive housing services:

**Families First Supportive Housing** - permanent supportive housing for homeless single parents with dependent children. The majority of families come from shelter or transition housing and needs support for mental health issues, chemical dependency and domestic violence;

**Sankofa** - supportive housing for homeless youth and young adults (ages 17-25) who are pregnant or parenting a child under the age of 3 years old. Seventy-three percent of these young parents have experienced multiple episodes of homelessness; and

**The ROOF Project** - a collaboration between Model Cities and the Wilder Foundation that provides transitional housing with supportive services to homeless families.

Research has shown that supportive housing has positive effects on housing stability, health, and employment. It improves the mental health of residents and reduces active substance abuse. For this reason, families residing in Model Cities' supportive housing receive comprehensive services including case management, chemical and mental health services, primary health care, educational and employment services.



Families First program participant

## Family Support Services

Ramsey County Community Human Services reports that the county's residents of color are over-represented in the human services population. Across all of the county's social and financial services programs serving children, adults and families, at least 53 percent (of the projected 495,320 for 2010) are persons of color.

African American children represent only 17% of Ramsey County's population but 39% of children identified in child maltreatment reports are African American. To address this racial disparity and respond to the emotional and social disconnect of families, Model Cities offers three levels of home-based family support services:

***Families First Crisis Intervention*** - focuses on single or recurrent problems that are overwhelming or traumatic. Families receive immediate assessments, crisis counseling and necessary follow-up to promote resolution.

***Family Assessment Response*** - a mandated alternative to traditional child protection services. Case managers work with families to insure the safety of children, help preserve the family, and prevent child maltreatment.

***Family Community Partnership*** - a voluntary program that assists low-income families with dependent children identify community resources to meet their basic needs.

According to the Minnesota Department of Health (September, 2009) federal estimates indicate that approximately 40,726 of Minnesota children ages 8-17 have serious emotional disturbance. In response, Ramsey County Community Human Services offers targeted case management through contracts with Model Cities and other community-based organizations. In 2009, Model Cities' Family Support Programs served 960 individuals.

***Children's Mental Health Case Management*** serves families who have children with emotional and behavioral disturbances. Case managers assess, plan and monitor mental health services and support for the children and their families. Our case managers provide individual, group and family interventions in schools, homes and in the community. Our ***Youth Enrichment Services*** provides youth ages 13-18 with positive community-based programs and activities.



*Sankofa community room serves as an area for families to participate in educational workshops, computer skills training, group sessions and personal empowerment workshops.*

This includes academic enrichment, leadership development, career and college exploration, socialization and cultural activities. In 2009, we began piloting new youth services that cater to high risk youth involved in juvenile corrections. The ***Juvenile Detention Alternative Initiative (JDAI)*** is a collaborative

effort between Ramsey County Community Corrections and community-based organizations to provide short-term community-based alternatives to detention. Youth

involved in the juvenile justice system are often inappropriately detained. This often has a long lasting negative consequence to both public safety and youth development. We believe that youth involved in the juvenile justice system should have the opportunities to develop into healthy, productive adults. For this reason, as a part of the JDAI pilot, Model Cities also operates an Evening Learning Center (ELC) that offers structure programming, skills in anger management, conflict resolution and health and wellness.

Model Cities also coordinates the JDAI Community Coach Collaborative for Ramsey County. This multi-agency partnership utilizes trained coaches to provide short-term, individualized supervision to youth in a community-based setting. The coaches are in contact with youth on a daily basis to encourage completion of probation conditions as well as connect them with resources aimed at minimizing the risk of reoffending.

With more than 40 years serving the community, Model Cities has demonstrated its strong commitment to meeting the needs of multi-stressed families. Our programs are designed to improve the health of children, increase family self-sufficiency, and reduce barriers to the delivery of comprehensive social services.

## Homeownership training and counseling

One key to success is information. Through our homebuyer education class and pre-purchase counseling, we provided 180 families in 2009 the basics to becoming a successful home buyer. Purchasing a home is one of the biggest investments anyone will ever make. So our goal is to empower families to take that big step. The eight hour classes are full of information to unlock the secrets to home ownership and erase the fear of the mortgage loan process. The one-on-one counseling looks deep into spending behavior and assists in developing a plan toward credit worthiness. The services are designed to take families through each step of the home buying process, from budgeting through completing a loan application, all the way to closing on the sale of a home.

## Model Cities

839 University Avenue

St. Paul, MN 55104

Phone: 651-632-8350

Fax: 651-293-1928

www.modelcities.org

## 2009-2010 Board of Directors

Bivens, Karen

Green, Francis  
(Vice Chairperson)

Hall, Rickey

Hardy, Shawntera\*

Hawkins, Beverley Oliver, Ph.D  
(Secretary and CEO)

Haulcy, Dianne  
(Treasurer)

Huckleby, Alicia

Kinney, Sarah\*

May, Peter

Moran-Stewart, Rena

Oliver, Judith\*

Snedeker, Karen

Stone, George  
(Chairperson)

Waterhouse, Jamie

## Staff

Gafu Guye  
(Facility Maintenance Technician)

David Maturen  
(Clerical Support)

Brenda Bailey  
(Director of Finance and Real Estate Development)

Beverley Oliver Hawkins,  
Ph.D.  
(Chief Executive Officer)

Kizzy Downie  
(Housing Services Manager)

Tom Krebs  
(Real Estate Development Manager)

Yumi Kayama, Ph.D.  
(Case Manager)

April Preston  
(Case Manager)

Walter Ta  
(Accounting Manager)

Houa Xiong  
(Associate Accountant)

Kesha Green  
(Case Manager)

Gillian Onyango  
(Property Manager)

Tamara Moore  
(Case Manager)

AnTonia Johnson  
(Case Manager)

Judith Aminmentse  
(Office Manager)

Thelma Hobson  
(Case Manager)

Romala Ohneswere  
(Case Manager)

Lynn Kedrok  
(Case Manager)

Jamar Esaw  
(Y.E.S Counselor)

Babette Jamison  
(Director of Programs and Services)

Judy Lindahl  
(Case Manager)

Jabari Barner  
(JDAI Counselor)

Roxanne Cornell  
(Family Support Services Manger)

Nene Matey-Keke  
(Project Manager)

Rosie Thomas  
(Clerical Support)

Deviolia Wilson  
(AMERI Corp Intern)

Irene Njoroge  
(Administrative Assistant)

Kristine Gondek  
(Case Manager)

Annie Ohneswere  
(Director of Operations)

\* Terms expired in 2009

# 2009 Consolidated Financial Profile

## Balance Sheet

December 31

### Assets

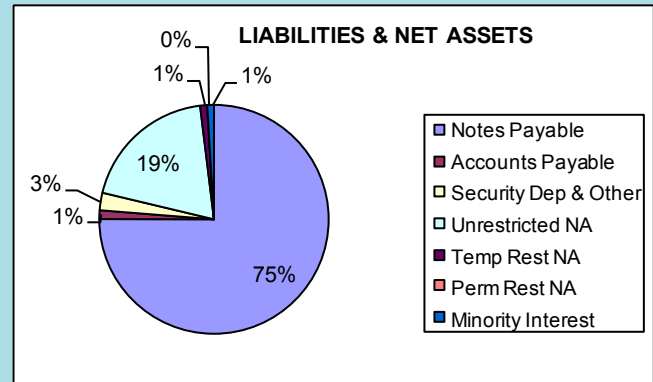
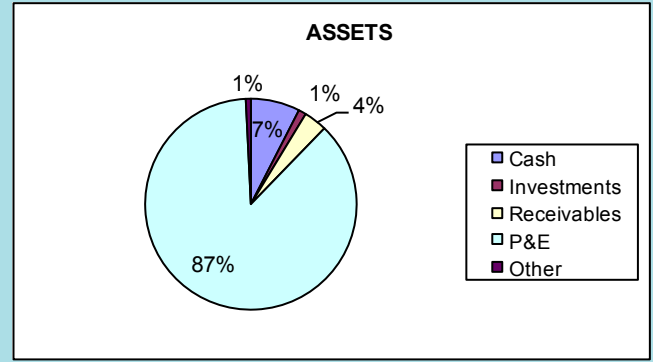
Cash and Cash Equivalents	\$618,781
Investments	95,980
Receivables	292,483
Property and Equipment (net)	7,165,325
Other Assets	63,815
<b>Total Assets</b>	<b>\$8,236,384</b>

### Liabilities & Net Assets

Mortgage & Note Payables	\$6,180,163
Accounts Payable	101,417
Security Deposits & Other Accrued	203,204
<b>Total Liabilities</b>	<b>6,484,784</b>
<b>Minority Interest</b>	<b>\$77,675</b>

### Net Assets

Unrestricted Net Assets	1,592,175
Temporarily Restricted	81,750
Permanently Restricted	0
<b>Total Net Assets</b>	<b>1,673,925</b>
<b>Total Liabilities and Net Assets</b>	<b>\$8,236,384</b>



## Income Statement

December 31

### Support & Revenue

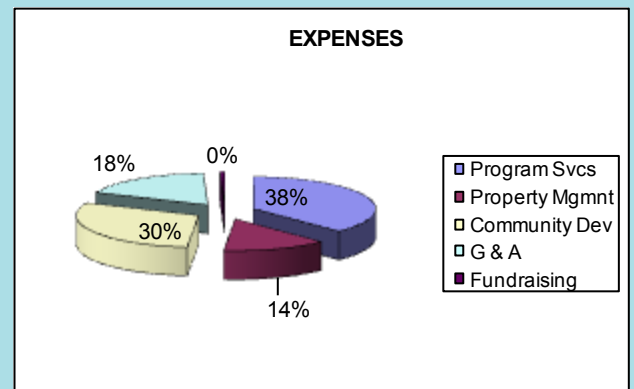
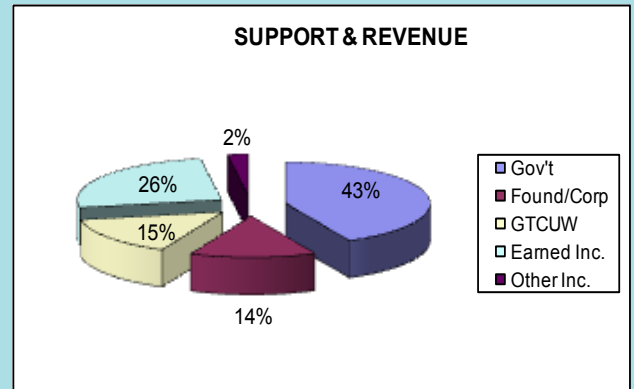
Government Agencies	\$1,192,041
Foundations & Corporations	392,381
United Way	420,294
Earned Income	717,329
Loss on Investments	(960)
Interest and Other Income	65,193
<b>Total Support and Revenue</b>	<b>\$2,786,278</b>

### Expenses

Program & Client Services	\$1,043,082
Property and Facility Management	383,126
Economic & Community Development	832,864
Management and General	494,760
Fundraising	15,919
<b>Total Expenses</b>	<b>\$2,769,751</b>

### Noncontrolling Interests

Net Assets, Beginning of Year	1,623,033
Net Assets, End of Year	<b>1,673,925</b>



# Contributors

## *Corporations and Foundations*

Ameriprise Financial  
Carl and Eloise Pohlada Family Foundation  
Ecolab Customer Service  
Federal Home Loan Bank  
Greater Twin Cities United Way  
Larkin Hoffman Daly & Lindgren Foundation  
Local Initiatives Support Corporation  
McDonald's Franchise Food Systems  
Sam's Club Foundation  
The Home Depot  
The Saint Paul Foundation  
The Scoular Foundation  
The Scoular Company  
United Way San Diego  
Wal Mart  
Wells Fargo  
Western Bank  
Wilder Foundation-ROOF Project  
Wuollet Bakery, Inc.

## *Organizations*

Camphor Memorial United Methodist Church  
Camphor United Methodist Women  
Family Housing Fund  
Girls Scouts of St. Croix Area  
Hands on Twin Cities (Impact Now Volunteers)  
House of Hope Presbyterian Church

## *Government*

City of St. Paul  
Minnesota Housing  
Ramsey County Community Human Services  
Ramsey County Community Corrections  
US Department of Housing and Urban Development

## *Individuals*

Ms. Alicia Davis-Neal  
Ms. Alisa Craun  
Ms. Annie Ohneswere  
Ms. April Preston  
Ms. Arnellia Allen  
Dr. Arthur (M.D.) and Mrs. Martha Kaemmer  
Ms. Babette Jamison  
Ms. Barbara Jeanetta  
Ms. Bella Hanson  
Dr. Beverley Oliver Hawkins, Ph.D  
Ms. Bonita Jellinek  
Ms. Brenda Bailey  
Ms. Brenda Bolar-Ford  
Ms. Brenda Dean  
Dr. Buffy Smith, Ph.D  
Ms. Carol Morrison  
Ms. Cynthia Lewis  
Rev. Don and Dr. Carol Hargate, Ph.D  
Ms. Ellen Hart-Shegos  
Mr. Francis Green  
Mr. Gafu Guye  
Mr. George Stone  
Mr. George and Mrs. Mabel Canty  
Mr. Gilbert Marty  
Ms. Gillian Onyango  
Rev. Gloria Roach Thomas  
Dr. Grace Warren, DDS  
Ms. Hope Abrams  
Mr. Houa Xiong  
Ms. Jacqueline Lavien  
Dr. James Hart, M.D  
Ms. Janet Howard  
Ms. Janet Watchman  
Ms. Janis Jones  
Mr. Joel Weisberg  
Mr. John and Mrs. Karyn Diehl  
Mr. John and Mrs. Hilde Flynn  
Ms. Judith Aminmentse  
Ms. Judith Lindahl  
Ms. Judith Oliver  
Ms. Karen King  
Ms. Karen Snedeker  
Ms. Keshia Green  
Ms. Kristine Kopp  
Ms. Kristine Storbakken  
Ms. Kizzy Downie  
Mr. Larry and Mrs. Linda Shelton  
Ms. Lobsang Lhamo  
Mr. Louis and Mrs. Brenda Henry  
Ms. Lynn Kedrok  
Ms. Marcia Marek  
Ms. Marcia Mills  
Ms. Marvleen Atlas  
Ms. Mary Helen Cellander  
Mr. Michael Sweeney  
Dr. Nancy Walters  
Mr. Nathaniel Abdul-Khaliq and Ms. Victoria Davis  
Dr. Peter Kramer  
Mr. Ray Wells  
Ms. Rebecca Johnson  
Ms. Renae Storbakken  
Mr. Richard Faulkner  
Mr. Rickey Hall  
Mr. Robert Martin and Ms. Ann Bedford  
Mr. Robert and Mrs. Roxanne Abbas  
Mr. Robert Kramer  
Mr. Robert Straughn  
Mr. Ron and Mrs. Nancy Reed  
Ms. Romala Ohneswere  
Ms. Rosalind Robbins  
Ms. Roxanne Robinson  
Ms. Sarah Kinney  
Ms. Sarah Kopp  
Ms. Shawntera Hardy  
Ms. Sherie Swanson  
Mr. Steve Landberg  
Ms. Thelma Hobson  
Mr. Tommie and Mrs. Julie Braddock  
Mr. Travis Greene  
Ms. Valerie Sutphen  
Mr. William and Ms. Linda Kos  
Mr. Walter Ta  
Ms. Yumi Kayama